

509, भारत संचार भवन, हरीश चन्द्र माथुर लेन,  
जनपथ, नई दिल्ली - 110001, भारत  
दूरभाष कार्यालय : +91-11-23734077, 23037131  
फैक्स : +91-11-23734078  
ई-मेल : budget.corporate@bsnl.co.in, bsnltax@gmail.com  
509, Bharat Sanchar Bhawan, H.C. Mathur Lane,  
Janpath, New Delhi - 110 001, India  
Ph. : +91-11-23734077, 23037131  
Fax : +91-11-23734078  
E-mail : budget.corporate@bsnl.co.in, bsnltax@gmail.com



भारत संचार निगम लिमिटेड  
(भारत सरकार का उद्यम)

**BHARAT SANCHAR NIGAM LIMITED**  
(A Government of India Enterprise)

यशवन्त नाथ सिंह

महाप्रबन्धक (कराधान एण्ड बी.एफ.सी.आई)

**YASHWANT NATH SINGH**  
G.M. (Taxation & BFCI)

Dated 28.12.2018

F. No. 1-4/BFCI/BRC/Compstt./2018-19

To  
All Chief General Managers, BSNL  
Territorial/Non-Territorial Circles

Sub: **Austerity Measures.**

BSNL was EBITDA positive in previous year. In order to come back to EBITDA positive the following austerity measures are required to be implemented with earnest. This will help BSNL's financial recoveries.

- Electricity & Fuel:** - The budget for the remaining year for electricity & fuel will be as per OJAS targets. Circles to release the payments first for high priority electricity installation like Main Exchange, TAX, NOC, Nodal and GMSC etc. before payments to any other exchanges. All high traffic BTS to be kept in high priority.
- Rent:** - Circles to analyze all rentals premises above Rs. 25,000 and vacate wherever revenue is less than administrative expense. All administrative building on rent to be vacated immediately under intimation to this office.
- Security:** - The security requirement of each circle to be reviewed and rationalized. No DGR to be engaged under any circumstances.
- Vehicle:** - The vehicle requirement to be reviewed and rationalized. BSNL has tied up with OLA, 50% of all hiring to be curtailed and switch to OLA wherever services of OLA is there from Jan 2019.
- Infra-site:** - BSNL pays fixed energy charges and rentals to infra providers. All sites in the circles where infra rent plus energy is more than the erlang traffic to be vacated and site to be shifted to another location.
- Repair & Maintenance:** - The expense prescribed for the Repair & maintenance is as per ANX-I.
  - All civil & Electricals expenses above Rs. 50,000 to be incurred on CAPEX rather than OPEX.
  - All AMCs to be reviewed.
  - Labor cuts as proposed in ANX-I is to be implemented.

This issue with the approval of Director (Finance) BSNL Board.

(Y. N. Singh)  
GM (BFCI)

Copy to:

- PPS to CMD BSNL.
- PPS to Directors CFA/CM/EB/HR, BSNL Board.
- Sr. GM (Fin-PF & IA).
- All Circle IFAs for necessary action.